

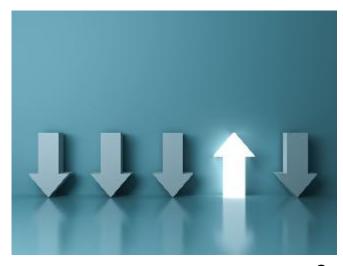
February 2021

RUTGERS PATENT POLICIES



Rutgers Patent Policies - Updates

- Bayh-Dole Act & Innovation @Rutgers
- Patent Policies Background Patent Policies 50.3.1 & 50.3.14
- Revised framework for the policy where are we now & next steps?





Objectives of the Bayh-Dole Act - 1980





Birch Bayh

Bob Dole

- Legal framework to enable the transfer of innovations that result from federally funded research to the marketplace for the public benefit.
- **Required creation of patent policies** and tech transfer offices @universities that receive federal funding.
- Required that licensing revenues are invested in more research, reward inventors and support the cycle of innovation & commercialization.





Protect & commercialize intellectual property



Facilitate partnerships



Public benefit & economic development



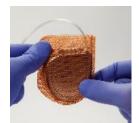
Rutgers Innovations in the Marketplace



Axion – 100% recycled plastic railroad ties



Streptomycin – Nobel Prizewinning antibiotic



Medtronicabsorbable antibacterial envelope for implantable devices



Estee Lauder -Moringa antiinflammatory, anti-aging skin cream



Scientific Learning-Fast ForWord® reading intervention software



REVA - Fantom® sirolimus eluting bioresorbable scaffold



Beckman – AMH Ovarian Reserve Test



Crimson Queen® Cranberries U.S. Plant Patent #18,252



Cepheid - GeneXpert® Point of care molecular diagnostic





Innovation & Commercialization @Rutgers - From Ideas to Impact

The mission of **Innovation Ventures** is to partner with the Rutgers community to **encourage** deliberate innovation, **protect and leverage** Rutgers intellectual property, **foster** collaboration with industry, and **enable** entrepreneurship.

IΡ



- ✓ IP process and timelines
- ✓ IP related compliance

Licensing



- ✓ NOI evaluation
- ✓ Industry outreach
- ✓ Agreement negotiations

New Ventures



✓ Start-up support
 ✓ TechAdvance &
 HealthAdvance
 Commercialization
 Funding

Finance & Compliance



- ✓ Agreement compliance
- ✓ Revenue collection & distribution





Assessment

Patent Application Invention
Marketing
&
Assessment

License
OR Startup
OR
Sponsored
Research

-Alliance
Management
-Revenue or
Research Support
-Societal Impact

Innovation Pipeline

- ~1200 Technologies in the Rutgers portfolio
- ~800 Licenses
- 43% of the Portfolio Licensed



Innovation Pipeline – Select Examples







Technology	Primary Inventor	School	Status
Therapeutic – Oncology	Jones	SAS, New Brunswick	Licensed – Clinical Testing
Therapeutic - Oncology	Kachlany	SOD, RBHS	Licensed – Clinical Testing
Rapid Diagnostic - TB	Pinter	NJMS, RBHS	Licensed – Clinical Testing
Hazelnuts, Strawberries, Catnip, Cranberries	Molnar, Vorsa, Simon, others	SEBS, New- Brunswick	Licensed, Deal Making, Pre-market
Microbiome Platform – multiple indications	Zhao	SEBS, New- Brunswick	Licensed, Clinical Testing
Vaccine technology	Pasqualini	CINJ, RBHS	Licensed – R&D
Gene-editing platform	Jin	RWJMS, RBHS	Licensed – R&D
Cement Technology	Riman	SOE, New- Brunswick	Licensed, Pre-market
Graphene Technology	Nosker	SOE, New- Brunswick	Licensed – R&D



Some of the RU Innovators





Typical University Patent Policy

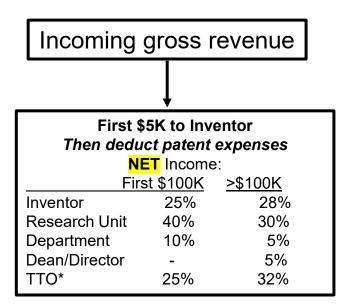


- University patent policy supports the innovation commercialization cycle in line w/ Bayh-Dole
- University holds the rights to intellectual property invented by faculty & staff
- University pays for patenting costs & fees when a decision is made to protect the invention
- University markets and negotiates license agreements on behalf of faculty & staff to enable commercialization of university's intellectual property
- Licensing income is distributed to:
 - ✓ The **inventor** to reward innovation
 - ✓ Tech Transfer Office to **support commercialization efforts**
 - ✓ Research ecosystem to support research & innovation

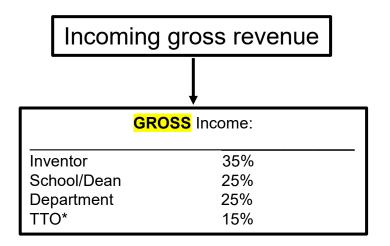


Issues with 'Legacy' Rutgers & UMDNJ Patent Policies

Rutgers Policy 50.3.1 'Legacy Rutgers' pre-2020



Rutgers Policy 50.3.14 'Legacy UMDNJ' pre - 2020



At the time of the merger between Rutgers & UMDNJ, both institutions had separate patent policies – 50.3.1 and 50.3.14 that had issues:

- Legacy RU: Inventor's share delayed by allocation to cover expenses
- Legacy UMDNJ: No Inventor distribution if inventor holds >10% equity
- Technology Transfer Office* (now Innovation Ventures) insufficiently funded. Garnering adequate RCM support was a challenge and inadequate support for commercialization efforts hampered success (legacy UMDNJ 15% to TTO)
- Inconsistent definition of recipients of university share (shares other than Inventor)



Framework for the July 2020 policy

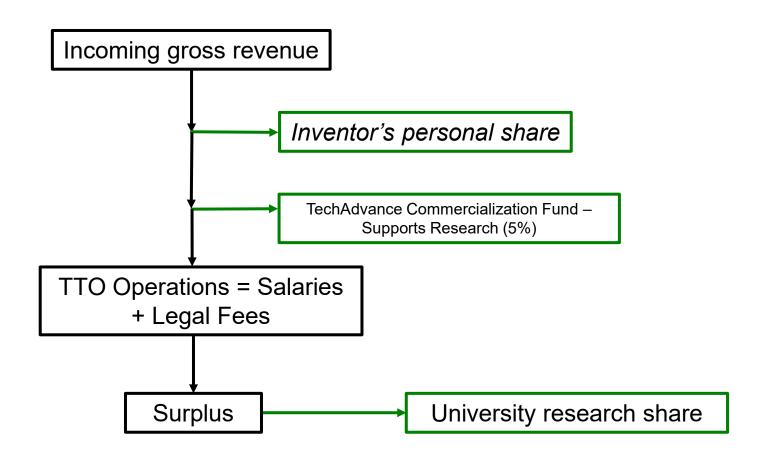
Objectives for the current framework:

- 1. Reward inventors they are the source of innovation.
- 2. Enable a sustainable self-funded model that adequately supports required commercialization efforts no RCM contribution.
- 3. Simplify and clarify policy to remove complications that inhibit innovation.
- **4. Grow** innovation by creating a model that directs the maximum amount of funds to support research infrastructure and promote academic excellence.



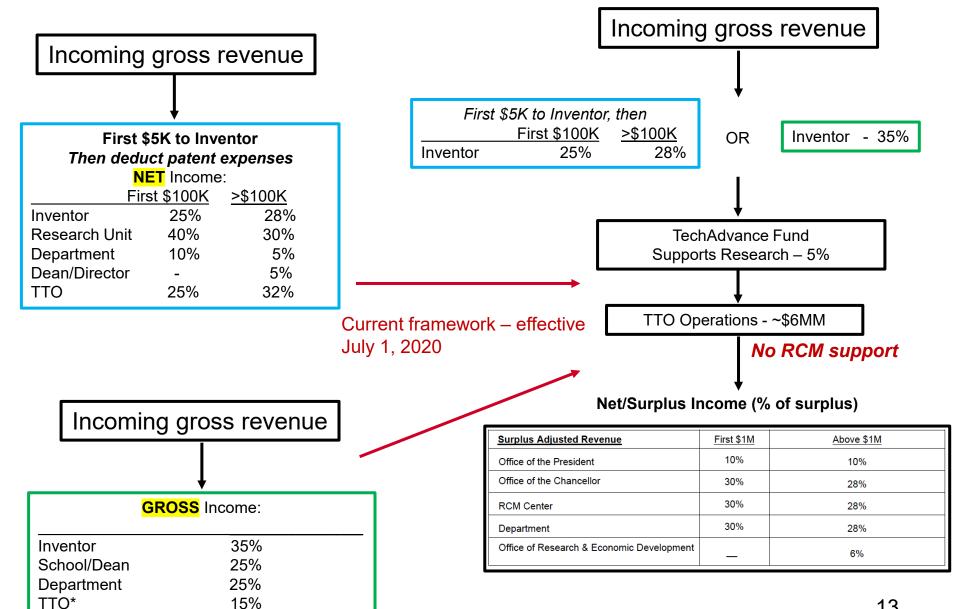


Current July 2020 policy framework





RUTGERS July 2020 policy framework applied to 50.3.1 and 50.3.14





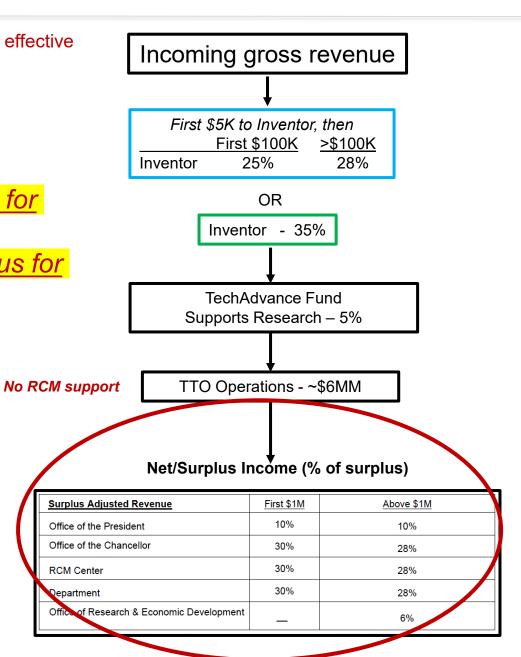


Policy framework applied to 50.3.1 & 50.3.14- Issues

Current framework effective July 1, 2020

Additional input indicated:

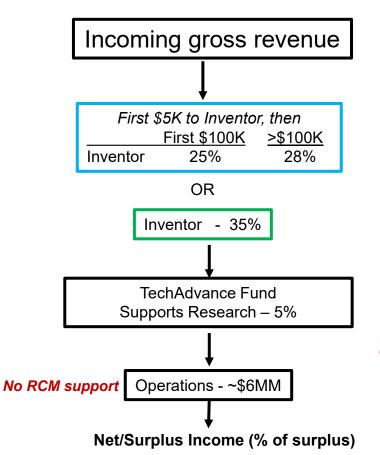
- <u>desire to mandate support for</u> <u>innovators' labs</u>
- <u>concern over annual surplus for</u> <u>allocation being variable.</u>





Concept for New & Improved Patent Policy - DRAFT

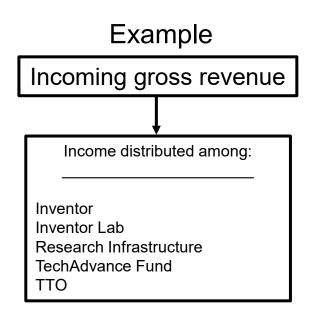
Current policy 50.3.1/50.3.14 effective 7/1/2020



Surplus Adjusted Revenue	First \$1M	Above \$1M
Office of the President	10%	10%
Office of the Chancellor	30%	28%
RCM Center	30%	28%
Department	30%	28%
Office of Research & Economic Development	_	6%

Concepts for a New Policy

- Immediate distribution of gross revenue
- Reward Innovators without delay (gross distribution)
- Support research @ innovator's labs (or research unit)
- Support research infrastructure
- RCM support for salaries of Innovation Ventures team
- TTO allocation support for the patent/legal budget and to grow innovation.





Drs. Litvin-Vechnyak and Kimball continue to conduct discussions with faculty to collect and collate good ideas. *The overall objective is to reward innovators, grow innovation and support commercialization within the Bayh-Dole context.*

The questions we are considering:

- How can the university best support innovators through a new policy?
- What are mechanisms that will optimally incentivize innovative faculty?
- What are the best ways to support an innovation ecosystem and nascent innovation throughout the university?





Thank you!

Any questions?